MEDTRONIC, INC. WORLD WIDE REVENUE

(Unaudited)

(\$ millions)

	FY10 QTR 1	FY10 QTR 2	FY10 QTR 3	FY10 QTR 4	FY10 Total		FY11 QTR 1	FY11 QTR 2		FY11 QTR 3	FY11 QTR 4	FY11 Total
	 QIKT	 RIK Z	 AIK 3	 JIK 4	Total		AIK I	 JIK Z	_	AIK 2	 ZIK 4	Total
REPORTED REVENUE :												
CARDIAC RHYTHM DISEASE MANAGEMENT	\$ 1,337	\$ 1,278	\$ 1,243	\$ 1,409	\$ 5,268	\$	-,	\$ 1,248	\$	1,221	\$ 1,315	\$ 5,010
Pacing Systems	536	498	459	495	1,987		473	472		450	506	1,901
Defibrillation Systems	775	754	756	881	3,167		722	745		735	760	2,962
Other	26	26	28	33	114		31	31		36	49	147
CARDIOVASCULAR	\$ 689	\$ 696	\$ 722	\$ 757	\$ 2,864	\$	717	\$ 738	\$	774	\$ 879	\$ 3,109
Coronary & Peripheral	353	369	386	382	1,489		372	379		401	440	1,591
Structural Heart	218	206	216	239	880		224	237		241	274	977
Endovascular	118	121	120	136	495		121	122		132	165	541
PHYSIO-CONTROL	\$ 97	\$ 94	\$ 100	\$ 134	\$ 425	\$	84	\$ 109	\$	104	\$ 128	\$ 425
CARDIAC & VASCULAR GROUP	\$ 2,123	\$ 2,068	\$ 2,065	\$ 2,300	\$ 8,557	\$	2,027	\$ 2,095	\$	2,099	\$ 2,322	\$ 8,544
SPINAL	\$ 915	\$ 862	\$ 842	\$ 880	\$ 3,500	\$	829	\$ 850	\$	861	\$ 875	\$ 3,414
Core Spinal	696	642	630	664	2,632		622	634		626	648	2,530
Biologics	219	220	212	216	868		207	216		235	227	884
NEUROMODULATION	\$ 373	\$ 384	\$ 394	\$ 411	\$ 1,560	\$	370	\$ 388	\$	401	\$ 432	\$ 1,592
DIABETES	\$ 295	\$ 300	\$ 311	\$ 332	\$ 1,237	\$	312	\$ 326	\$	341	\$ 368	\$ 1,347
SURGICAL TECHNOLOGIES	\$ 227	\$ 224	\$ 239	\$ 273	\$ 963	\$	235	\$ 244	\$	259	\$ 298	\$ 1,036
RESTORATIVE THERAPIES GROUP	\$ 1,810	\$ 1,770	\$ 1,786	\$ 1,896	\$ 7,260	\$	1,746	\$ 1,808	\$	1,862	\$ 1,973	\$ 7,389
TOTAL	\$ 3,933	\$ 3,838	\$ 3,851	\$ 4,196	\$ 15,817	\$	3,773	\$ 3,903	\$	3,961	\$ 4,295	\$ 15,933
ADJUSTMENTS:												
CURRENCY IMPACT (1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$	(21)	\$ (29)	\$	(22)	\$ 83	\$ 12
COMPARABLE OPERATIONS (1)	\$ 3,933	\$ 3,838	\$ 3,851	\$ 4,196	\$ 15,817	\$	3,794	\$ 3,932	\$	3,983	\$ 4,212	\$ 15,921
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⁽¹⁾ Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with GAAP.

Note: The data in this schedule has been intentionally rounded to the nearest million and therefore the quarterly revenue may not sum to the fiscal year to date revenue.

MEDTRONIC, INC. U.S. REVENUE

(Unaudited)

(\$ millions)

		FY10 QTR 1	FY10 TR 2	FY10 (TR 3		FY10 QTR 4		FY10 Total		FY11 QTR 1		FY11 QTR 2		FY11 QTR 3		FY11 QTR 4		FY11 Total
REPORTED REVENUE :																		
CARDIAC RHYTHM DISEASE MANAGEMENT	\$	762	\$ 721	\$ 675	\$	787	\$	2,944	\$	691	\$	699	\$	651	\$	650	\$	2,690
Pacing Systems		247	221	193		212		872		214		210		182		207		812
Defibrillation Systems Other		508 7	492 8	475 7		567 8		2,043 29		467 10		481 8		458 11		425 18		1,831 47
Other		,	0	,		0		29		10		0		11		10		47
CARDIOVASCULAR	\$	260	\$ 252	\$ 239	\$	264	\$	1,015	\$	241	\$	248	\$	249	\$	289	\$	1,026
Coronary & Peripheral Structural Heart		103 98	106 87	100 86		111 92		419 363		98		103 91		101 92		108		409 373
Endovascular		96 59	59	53		92 61		233		89 54		54		92 56		101 80		373 244
PHYSIO-CONTROL	\$	57	\$ 49	\$ 53	\$	71	\$	230	\$	53	\$	64	\$	56	\$	74	\$	248
CARDIAC & VASCULAR GROUP	\$	1,079	\$ 1,022	\$ 967	\$	1,122	\$	4,189	\$	985	\$	1,011	\$	956	\$	1,013	\$	3,964
SPINAL	\$	712	\$ 662	\$ 644	\$	662	\$	2,680	\$	631	\$	645	\$	646	\$	631	\$	2,553
Core Spinal		507	457	446		462		1,871		439		445		431		429		1,744
Biologics		205	205	198		200		809		192		200		215		202		809
NEUROMODULATION	\$	265	\$ 272	\$ 272	\$	276	\$	1,086	\$	261	\$	278	\$	282	\$	286	\$	1,108
DIABETES	\$	193	\$ 201	\$ 203	\$	213	\$	810	\$	203	\$	213	\$	219	\$	228	\$	863
SURGICAL TECHNOLOGIES	\$	142	\$ 140	\$ 150	\$	169	\$	601	\$	149	\$	148	\$	156	\$	179	\$	632
RESTORATIVE THERAPIES GROUP	\$	1,312	\$ 1,275	\$ 1,269	\$	1,320	\$	5,177	\$	1,244	\$	1,284	\$	1,303	\$	1,324	\$	5,156
TOTAL	\$	2,391	\$ 2,297	\$ 2,236	\$	2,442	\$	9,366	\$	2,229	\$	2,295	\$	2,259	\$	2,337	\$	9,120
ADJUSTMENTS:																		
CURRENCY IMPACT	\$	-	\$ -	\$ -	\$	_	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-
COMPARABLE OPERATIONS	\$	2,391	\$ 2,297	\$ 2,236	\$	2,442	\$	9,366	\$	2,229	\$	2,295	\$	2,259	\$	2,337	\$	9,120
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Note: The data in this schedule has been intentionally rounded to the nearest million and therefore the quarterly revenues may not sum to the fiscal year to date revenue.

MEDTRONIC, INC. INTERNATIONAL REVENUE

(Unaudited)

(\$ millions)

	FY10 QTR 1	Y10 TR 2		FY10 QTR 3	FY10 QTR 4	FY10 Total	FY11 QTR 1	FY11 QTR 2	FY11 QTR 3		FY11 QTR 4	FY11 Total
REPORTED REVENUE :												
CARDIAC RHYTHM DISEASE MANAGEMENT	\$ 575	\$ 557	\$	568	\$ 622	\$ 2,324	\$ 535	\$ 549	\$ 570	\$	665	\$ 2,320
Pacing Systems	289	277		266	283	1,115	259	262	268		299	1,089
Defibrillation Systems	267	262		281 21	314	1,124	255	264	277		335	1,131
Other	19	18		21	25	85	21	23	25		31	100
CARDIOVASCULAR	\$ 429	\$ 444	\$	483	\$ 493	\$ 1,849	\$ 476	\$ 490	\$ 525	\$	590	\$ 2,083
Coronary & Peripheral	250	263		286	271	1,070	274	276	300		332	1,182
Structural Heart	120	119		130	147	517	135	146	149		173	604
Endovascular	59	62		67	75	262	67	68	76		85	297
PHYSIO-CONTROL	\$ 40	\$ 45	\$	47	\$ 63	\$ 195	\$ 31	\$ 45	\$ 48	\$	54	\$ 177
CARDIAC & VASCULAR GROUP	\$ 1,044	\$ 1,046	\$	1,098	\$ 1,178	\$ 4,368	\$ 1,042	\$ 1,084	\$ 1,143	\$	1,309	\$ 4,580
SPINAL	\$ 203	\$ 200	\$	198	\$ 218	\$ 820	\$ 198	\$ 205	\$ 215	\$	244	\$ 861
Core Spinal	189	185		184	202	761	183	189	195		219	786
Biologics	14	15		14	16	59	15	16	20		25	75
NEUROMODULATION	\$ 108	\$ 112	\$	122	\$ 135	\$ 474	\$ 109	\$ 110	\$ 119	\$	146	\$ 484
DIABETES	\$ 102	\$ 99	\$	108	\$ 119	\$ 427	\$ 109	\$ 113	\$ 122	\$	140	\$ 484
SURGICAL TECHNOLOGIES	\$ 85	\$ 84	\$	89	\$ 104	\$ 362	\$ 86	\$ 96	\$ 103	\$	119	\$ 404
RESTORATIVE THERAPIES GROUP	\$ 498	\$ 495	\$	517	\$ 576	\$ 2,083	\$ 502	\$ 524	\$ 559	\$	649	\$ 2,233
TOTAL	\$ 1,542	\$ 1,541	\$	1,615	\$ 1,754	\$ 6,451	\$ 1,544	\$ 1,608	\$ 1,702	\$	1,958	\$ 6,813
ADJUSTMENTS:										_		
CURRENCY IMPACT (1)	\$ -	\$ -	\$	-	\$ -	\$ -	\$ (21)	\$ (29)	\$ (22)	\$	83	\$ 12
COMPARABLE OPERATIONS (1)	\$ 1,542	\$ 1,541	\$	1,615	\$ 1,754	\$ 6,451	\$ 1,565	\$ 1,637	\$ 1,724	\$	1,875	\$ 6,801
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⁽¹⁾ Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with GAAP.

Note: The data in this schedule has been intentionally rounded to the nearest million and therefore the quarterly revenue may not sum to the fiscal year to date revenue.

MEDTRONIC, INC. CONSOLIDATED STATEMENTS OF EARNINGS (Unaudited)

		Three mo	nths end	led		Twelve me	onths en	ded
		April 29, 2011	P	April 30, 2010	A	April 29, 2011		April 30, 2010
		-	(in millions, exce	pt per sha			
Net sales	\$	4,295	\$	4,196	\$	15,933	\$	15,817
Costs and expenses:								
Cost of products sold		1,070		1,012		3,912		3,812
Research and development expense		394		378		1,508		1,460
Selling, general, and administrative expense		1,435		1,396		5,533		5,415
Restructuring charges		261		(12)		261		50
Certain litigation charges, net		(47)		-		245		374
Acquisition-related items		14		23		14		23
Other expense, net		182		95		459		468
Interest expense, net		68		70		278		246
Total costs and expenses		3,377		2,962		12,210		11,848
Earnings before income taxes		918		1,234		3,723		3,969
Provision for income taxes		142		280		627		870
Net earnings	<u>\$</u>	776	\$	954	\$	3,096	\$	3,099
Earnings per share:								
Basic	\$	0.73	\$	0.87	\$	2.87	\$	2.80
Diluted	\$	0.72	\$	0.86	\$	2.86	\$	2.79
Weighted average shares outstanding:								
Basic		1,069.5		1,101.0		1,077.4		1,106.3
Diluted		1,075.1		1,105.5		1,081.7		1,109.4

MEDTRONIC, INC. RECONCILIATION OF CONSOLIDATED GAAP NET EARNINGS TO CONSOLIDATED NON-GAAP NET EARNINGS

(Unaudited)

(in millions, except per share data)

	 Three	months	ended	_	
	pril 29, 2011	- -	April 30, 2010		Percentage Change
Net earnings, as reported	\$ 776	9	954		-19%
Restructuring charges	198	(a)	(9)	(e)	
Certain litigation charges, net	(47)	(b)	-		
Acquisition-related items	14	(c)	17	(f)	
Impact of authoritative convertible debt guidance on					
interest expense, net	25	(d)	24	(d)	
Non-GAAP net earnings	\$ 966	9	986	_	-2%

MEDTRONIC, INC. RECONCILIATION OF CONSOLIDATED GAAP DILUTED EPS TO CONSOLIDATED NON-GAAP DILUTED EPS (Unaudited)

	 Three i	month	s ei	nded		
	 April 29, 2011			April 30, 2010		Percentage Change
Diluted EPS, as reported	\$ 0.72		\$	0.86		-16%
Restructuring charges	0.18	(a)		(0.01)	(e)	
Certain litigation charges, net	(0.04)	(b)		-		
Acquisition-related items	0.01	(c)		0.02	(f)	
Impact of authoritative convertible debt guidance on						
interest expense, net	0.02	(d)		0.02	(d)	
Non-GAAP diluted EPS	\$ 0.90	(1)	\$	0.89		1%

- (1) The data in this schedule has been intentionally rounded to the nearest \$0.01 and therefore may not sum.
- (a) The \$198 million (\$0.18 per share) after-tax (\$272 million pre-tax) restructuring charge, consisted of employee termination costs, asset write-downs, contract termination fees, and other related costs. Included in the employee termination costs are expenses associated with compensation and early retirement benefits provided to certain employees. As part of the asset write-downs, the Company recorded a \$9 million after-tax (\$11 million pre-tax) expense within cost of products sold related to inventory write-offs of discontinued product lines and production related asset impairments. Additionally, included in the other related costs is an after-tax intangible asset impairment of \$12 million (\$19 million pre-tax) related to the discontinuance of a product line within the Cardio-Vascular business. The fourth quarter fiscal year 2011 restructuring initiative was designed to restructure the business to align its cost structure to current market conditions and continue to position the Company for long-term sustainable growth. To reshape the business for growth, the Company scaled back its infrastructure in slower growing areas while continuing to invest in geographies, businesses, and products where faster growth is anticipated, such as emerging markets, direct sales, and new technologies. This initiative will impact most businesses and certain corporate functions. In addition to disclosing restructuring charges that are determined in accordance with U.S. generally accepted accounting principles (U.S. GAAP), Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of

excluding these restructuring charges. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these restructuring charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.

- (b) The \$47 million (\$0.04 per share) after-tax (\$47 million pre-tax) certain litigation adjustment relates to the settlement of certain product litigation involving the Sprint Fidelis family of defibrillation leads. During the fourth quarter of fiscal year 2011, Medtronic renegotiated the terms of the October 15, 2010 agreement resulting in a \$47 million reversal of the previously recorded amount. In addition to disclosing certain litigation charges, net that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these certain litigation charges. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these certain litigation charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.
- (c) The \$14 million (\$0.01 per share) after-tax (\$14 million pre-tax) acquisition-related items represent the change in fair value of contingent milestone payments associated with acquisitions subsequent to April 29, 2009. In addition to disclosing acquisition-related items that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these acquisition-related items. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these acquisition-related items when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.
- (d) The Financial Accounting Standards Board (FASB) authoritative guidance for convertible debt accounting has resulted in an after-tax impact to net earnings of \$25 million (\$0.02 per share) and \$24 million (\$0.02 per share) for the three months ended April 29, 2011 and April 30, 2010, respectively. The pre-tax impact to interest expense, net was \$40 million and \$42 million for the three months ended April 29, 2011 and April 30, 2010, respectively. In addition to disclosing the financial statement impact of this authoritative guidance that is determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding the impact of this authoritative guidance. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates the impact of this authoritative guidance when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.
- (e) The \$9 million (\$0.01 per share) after-tax (\$12 million pre-tax) reversal of excess restructuring reserves is related to the fiscal year 2009 initiative that the Company began in the fourth quarter of fiscal year 2009. The \$9 million after-tax reversal is primarily a result of a higher than expected percentage of employees identified for elimination finding positions elsewhere within the Company. In addition to disclosing restructuring charges that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these restructuring charges. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these restructuring charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.
- (f) The \$17 million (\$0.02 per share) after-tax acquisition-related items represent a \$7 million after-tax (\$11 million pre-tax) IPR&D charge related to the Arbor Surgical Technologies, Inc. asset purchase and \$10 million after-tax (\$12 million pre-tax) of acquisition-related costs associated with the acquisition of Invatec, S.p.A. In the above IPR&D charge, technological feasibility of the underlying products had not yet been reached and such technology had no future alternative use. The acquisition-related costs include legal fees, severance costs, and contract termination costs that were expensed in the period. In addition to disclosing acquisition-related items that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these acquisition-related items.

Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these acquisition-related items when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.

MEDTRONIC, INC. RECONCILIATION OF CONSOLIDATED GAAP NET EARNINGS TO CONSOLIDATED NON-GAAP NET EARNINGS

(Unaudited)

(in millions, except per share data)

	 Twelve mon	ths ende	ed	
	pril 29, 2011		pril 30, 2010	Percentage Change
Net earnings, as reported	\$ 3,096	\$	3,099	-%
Restructuring charges	198 (a)		41 (f)	
Certain litigation charges, net	243 (b)		316 (g)	
Acquisition-related items	(9)(c)		17 (h)	
Impact of authoritative convertible debt guidance on				
interest expense, net	106 (d)		104 (d)	
Executive separation costs	9 (e)			
Non-GAAP net earnings	\$ 3,643	\$	3,577	2%

MEDTRONIC, INC. RECONCILIATION OF CONSOLIDATED GAAP DILUTED EPS TO CONSOLIDATED NON-GAAP DILUTED EPS (Unaudited)

	 Twelve mon	ths ende	ed	
	 April 29, 2011		pril 30, 2010	Percentage Change
Diluted EPS, as reported	\$ 2.86	\$	2.79	3%
Restructuring charges	0.18 (a)		0.04 (f)	
Certain litigation charges, net	0.22 (b)		0.28 (g)	
Acquisition-related items	(0.01)(c)		0.02 (h)	
Impact of authoritative convertible debt guidance on				
interest expense, net	0.10 (d)		0.09 (d)	
Executive separation costs	 0.01 (e)			
Non-GAAP diluted EPS	\$ 3.37 (1)	\$	3.22	5%

Note: The data in this schedule has been intentionally rounded and therefore the first quarter, second quarter, third quarter, and fourth quarter data may not sum to the fiscal year to date totals.

- (1) The data in this schedule has been intentionally rounded to the nearest \$0.01 and therefore may not sum.
- (a) The \$198 million (\$0.18 per share) after-tax (\$272 million pre-tax) restructuring charge, consisted of employee termination costs, asset write-downs, contract termination fees, and other related costs. Included in the employee termination costs are expenses associated with compensation and early retirement benefits provided to certain employees. As part of the asset write-downs, the Company recorded a \$9 million after-tax (\$11 million pre-tax) expense within cost of products sold related to inventory write-offs of discontinued product lines and production related asset impairments. Additionally, included in the other related costs is an after-tax intangible asset impairment of \$12 million (\$19 million pre-tax) related to the discontinuance of a product line within the CardioVascular business. The fourth quarter fiscal year 2011 restructuring initiative was designed to restructure the business to align its cost structure to current market conditions and continue to position the Company for long-term sustainable growth. To reshape the business for growth, the Company scaled back its infrastructure in slower growing areas while continuing to invest in geographies,

businesses, and products where faster growth is anticipated, such as emerging markets, direct sales, and new technologies. This initiative will impact most businesses and certain corporate functions. In addition to disclosing restructuring charges that are determined in accordance with U.S. generally accepted accounting principles (U.S. GAAP), Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these restructuring charges. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these restructuring charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.

- (b) The \$243 million (\$0.22 per share) after-tax (\$245 million pre-tax) certain litigation charges, net relate primarily to a settlement involving the Sprint Fidelis family of defibrillation leads and accounting charges for Other Matters litigation. The Sprint Fidelis settlement relates to the resolution of certain outstanding product litigation related to the Sprint Fidelis family of defibrillation leads that were subject to a field action announced October 15, 2007. In addition to disclosing certain litigation charges, net that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these certain litigation charges. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these certain litigation charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.
- (c) The \$9 million (\$0.01 per share) after-tax (\$14 million pre-tax charge) acquisition-related items gain represents the following:
- \$11 million after-tax (\$15 million pre-tax) of IPR&D charges related to the NeuroPace, Inc. (NeuroPace) cross-licensing agreement;
- \$12 million after-tax (\$15 million pre-tax) of IPR&D charges related to asset purchases in the CardioVascular and Surgical Technologies businesses;
- \$39 million after-tax (\$55 million pre-tax) of certain acquisition-related costs;
- \$14 million after-tax (\$14 million pre-tax) related to the change in fair value of contingent milestone payments associated with acquisitions subsequent to April 29, 2009; and
- \$85 million after-tax (\$85 million pre-tax) gain resulting from the acquisition of Ardian, Inc. (Ardian).

The NeuroPace IPR&D charge related to a milestone payment under existing terms of a royalty bearing, non-exclusive patent crosslicensing agreement with NeuroPace that the Company entered into in the first quarter of fiscal year 2006. In the above IPR&D charges, technological feasibility of the underlying products had not yet been reached and such technology had no future alternative use. The certain acquisition-related costs include acquisition-related legal fees, severance costs, change in control costs, banker fees, other professional service fees, and contract termination costs of \$16 million after-tax (\$24 million pre-tax) related to the acquisition of ATS Medical, Inc. and \$23 million after-tax (\$31 million pre-tax) related to the acquisitions of Osteotech, Inc. and Ardian that were expensed in the period. Additionally, as a result of the Ardian acquisition, in accordance with the Financial Accounting Standards Board (FASB) authoritative guidance on business combinations, Medtronic recognized an \$85 million gain resulting from its previously held 11.3 percent ownership position. In addition to disclosing acquisition-related items that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these acquisition-related items. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these acquisition-related items when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.

(d) The FASB authoritative guidance for convertible debt accounting has resulted in an after-tax impact to net earnings of \$106 million (\$0.10 per share) and \$104 million (\$0.09 per share) for the twelve months ended April 29, 2011 and April 30, 2010, respectively. The pre-tax impact to interest expense, net was \$170 million and \$167 million for the twelve months ended April 29, 2011 and April 30, 2010, respectively. In addition to disclosing the financial statement impact of this authoritative guidance that is determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding the impact of this authoritative guidance. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the

underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates the impact of this authoritative guidance when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.

- (e) The \$9 million (\$0.01 per share) after-tax (\$14 million pre-tax) executive separation costs include costs associated with the transition and retirement of Chief Executive Officer, William Hawkins. These costs were recorded within selling, general, and administrative expense in the period. In addition to disclosing executive separation costs that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these executive separation costs. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates the impact of these executive separation costs when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.
- (f) The \$41 million (\$0.04 per share) after-tax (\$57 million pre-tax) restructuring charge is the net impact of a \$52 million after-tax charge related to the fiscal year 2009 initiative that the Company began in the fourth quarter of fiscal year 2009, offset by a \$9 million after-tax reversal of excess reserves in the fourth quarter of fiscal year 2010 related to the fiscal year 2009 initiative and by a \$2 million after-tax net reversal of excess restructuring reserves in the first quarter of fiscal year 2010 related to the global realignment initiative that began in the fourth quarter of fiscal year 2008. The fiscal year 2009 initiative was designed to streamline operations and further align resources around the Company's higher growth opportunities. This initiative impacted most businesses and certain corporate functions. In the first quarter of fiscal year 2010, the Company recognized expense associated with compensation and early retirement benefits provided to employees which could not be accrued in the fourth quarter of fiscal year 2009. In addition, the Company recorded \$4 million of the after-tax expense (\$7 million pre-tax) within cost of products sold related to inventory write-offs and production-related asset impairments associated with these restructuring activities. The \$2 million after-tax net reversal is primarily a result of a \$5 million after-tax reversal due to favorable severance negotiations with certain employee populations outside the U.S. as well as a higher than expected percentage of employees identified for elimination finding positions elsewhere within the Company partially offset by a \$3 million after-tax charge the Company recorded in the first quarter of fiscal year 2010 related to the further write-down of a non-inventory related asset resulting from the continued decline in the international real estate market. In addition to disclosing restructuring charges that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these restructuring charges. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these restructuring charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.
- (g) The \$316 million (\$0.28 per share) after-tax (\$374 million pre-tax) certain litigation charges, net relate to settlements with Abbott Laboratories (Abbott) and with W.L. Gore & Associates (Gore). The Abbott settlement accounted for \$360 million after-tax (\$444 million pre-tax) charges and the Gore settlement accounted for \$44 million after-tax (\$70 million pre-tax) gain of certain litigation charges, net. The Abbott settlement related to the resolution of all outstanding intellectual property litigation. The terms of the Abbott agreement stipulate that neither party will sue the other in the field of coronary stent and stent delivery systems for a period of at least 10 years, subject to certain conditions. Both parties also agreed to a cross-license of the disputed patents within the defined field. The \$444 million pre-tax settlement amount includes a \$400 million payment to Abbott and a \$42 million success payment made to evYsio Medical Devices, LLC (evYsio). In addition, a \$2 million payment was made to evYsio in order to expand the definition of the license field from evYsio. The Gore settlement related to the resolution of outstanding patent litigation related to selected patents in Medtronic's Jervis and Wiktor patent families. The terms of the agreement stipulate that neither party will sue each other in the defined field of use, subject to certain conditions. In addition and subject to certain conditions, Medtronic granted Gore a worldwide, irrevocable, non-exclusive license in the defined field of use. Gore will also pay Medtronic a quarterly license payment through the fiscal quarter ending October 2018. In addition to disclosing certain litigation charges, net that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these certain litigation charges. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these certain litigation charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.

(h) The \$17 million (\$0.02 per share) after-tax acquisition-related items represent a \$7 million after-tax (\$11 million pre-tax) IPR&D charge related to the Arbor Surgical Technologies, Inc. asset purchase and \$10 million after-tax (\$12 million pre-tax) of acquisition-related costs associated with the acquisition of Invatec, S.p.A. In the above IPR&D charge, technological feasibility of the underlying products had not yet been reached and such technology had no future alternative use. The acquisition-related costs include legal fees, severance costs, and contract termination costs that were expensed in the period. In addition to disclosing acquisition-related items that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these acquisition-related items. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these acquisition-related items when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.

MEDTRONIC, INC. RECONCILIATION OF WORLDWIDE REVENUE GROWTH TO CONSTANT CURRENCY GROWTH

(Unaudited) (in millions)

		Three mo	nths	ended			Currency	y Impact	Constant
		April 29,		April 30,	Reported		on Gro	wth (a)	Currency
		2011		2010	Growth	_	Dollar	Percentage	Growth (a)
Reported Revenue:									
Pacing Systems	\$	506	\$	495	2 %	\$	13	2 %	- %
Defibrillation Systems		760		881	(14)		16	2	(16)
Other	_	49		33	48	_	1	3	45
Cardiac Rhythm Disease Management		1,315		1,409	(7)		30	2	(9)
Coronary & Peripheral		440		382	15		14	3	12
Structural Heart		274		239	15		5	2	13
Endovascular	_	165		136	21		2	1	20
CardioVascular		879		757	16		21	3	13
Physio-Control	_	128		134	(4)	_	2	2	(6)
Cardiac & Vascular Group	_	2,322		2,300	1	_	53	2	(1)
Core Spinal		648		664	(2)		11	2	(4)
Biologics	_	227		216	5		2	1	4
Spinal		875		880	(1)		13	1	(2)
Neuromodulation		432		411	5		6	1	4
Diabetes		368		332	11		5	2	9
Surgical Technologies	_	298		273	9	_	6	2	7
Restorative Therapies Group	_	1,973		1,896	4	_	30	2	2
Total	\$ =	4,295	\$	4,196	2 %	\$_	83	2 %	- %

⁽a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.

MEDTRONIC, INC. RECONCILIATION OF WORLDWIDE REVENUE GROWTH TO CONSTANT CURRENCY GROWTH ADJUSTED FOR Q1 FY10 EXTRA WEEK

(Unaudited) (in millions)

Estimated

Constant

							Estimated	Constant
	Twelve mo	nths ended		Currency	Impact	Constant	Q1 FY10 Extra	Currency Extra
	April 29,	April 30,	Reported	on Grow	th (a)	Currency	Week Impact	Week Adjusted
	2011	2010	Growth	Dollar Per	rcentage	Growth (a)	on Growth (b)	Growth (b)
Reported Revenue:								
Pacing Systems	\$ 1,901	\$ 1,987	(4)%	\$ 7	1 %	(5)%	1 %	(4)%
Defibrillation Systems	2,962	3,167	(6)	(5)	-	(6)	1	(5)
Other	147	114	29	-	-	29	1	30
Cardiac Rhythm Disease Management		5,268	(5)	2	-	(5)	1	(4)
Coronary & Peripheral	1,591	1,489	7	12	1	6	1	7
Structural Heart	977	880	11	(4)	-	11	1	12
Endovascular	541	495	9	(6)	(2)	11	1	12
CardioVascular	3,109	2,864	9	2	1	8	1	9
Physio-Control	425	425		-	-	-	1	1
Cardiac & Vascular Group	8,544	8,557	-	4	-	-	1	1
Core Spinal	2,530	2,632	(4)	11	-	(4)	1	(3)
Biologics	884	868	2	4	1	1	1	2
Spinal	3,414	3,500	(2)	15	1	(3)	1	(2)
Neuromodulation	1,592	1,560	2	(6)	-	2	1	3
Diabetes	1,347	1,237	9	(7)	-	9	1	10
Surgical Technologies	1,036	963	8	6	1	7	1	8
Restorative Therapies Group	7,389	7,260	2	8	-	2	1	3
Total	\$15,933	\$15,817	1 %	\$12	- %	1 %	1 %	2 %

- (a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.
- (b) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of one less week in fiscal year 2011 compared to fiscal year 2010 on revenue growth rates. While Medtronic cannot precisely calculate the impact of last year's extra week across each of its businesses, Medtronic believes that adjusting this fiscal year's growth rates by 100 basis points better reflects the adjusted operational growth. In addition, Medtronic management uses results of operations before currency translation and the impact of the extra week in fiscal year 2010 to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.

MEDTRONIC, INC. RECONCILIATION OF INTERNATIONAL REVENUE GROWTH TO CONSTANT CURRENCY GROWTH

(Unaudited) (in millions)

		Three mo	nths	ended			Currenc	y Impact	Constant
	Aŗ	ril 29,		April 30,	Reported		on Gro	wth (a)	Currency
	2	011		2010	Growth	_	Dollar	Percentage	Growth (a)
Reported Revenue:									
Pacing Systems	\$	299	\$	283	6 %	\$	13	5 %	1 %
Defibrillation Systems		335		314	7		16	5	2
Other		31		25	24		1	4	20
Cardiac Rhythm Disease Management		665		622	7		30	5	2
Coronary & Peripheral		332		271	23		14	6	17
Structural Heart		173		147	18		5	4	14
Endovascular		85		75	13	_	2	2	11
CardioVascular		590		493	20		21	5	15
Physio-Control		54		63	(14)	_	2	3	(17)
Cardiac & Vascular Group		1,309		1,178	11	_	53	4	7
Core Spinal		219		202	8		11	5	3
Biologics		25		16	56		2	12	44
Spinal		244		218	12		13	6	6
Neuromodulation		146		135	8		6	4	4
Diabetes		140		119	18		5	5	13
Surgical Technologies		119		104	14	_	6	5	9
Restorative Therapies Group		649		576	13	_	30	6	7
Total	\$	1,958	\$	1,754	12 %	\$_	83	5 %	7 %

⁽a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.

MEDTRONIC, INC. RECONCILIATION OF INTERNATIONAL REVENUE GROWTH TO CONSTANT CURRENCY GROWTH ADUSTED FOR Q1 FY10 EXTRA WEEK

(Unaudited) (in millions)

	Twelve mo April 29, 2011	April 30,	Reported Growth	Currency on Grow Dollar Pe	vth (a)	Constant Currency Growth (a)	Estimated Q1 FY10 Extra Week Impact on Growth (b)	Constant Currency Extra Week Adjusted Growth (b)
Reported Revenue:								
Pacing Systems	\$ 1,089	\$ 1,115	(2)%	\$ 7	1 %	(3)%	1 %	(2)%
Defibrillation Systems	1,131	1,124	1	(5)	-	1	1	2
Other	100	85	18		-	18	1	19
Cardiac Rhythm Disease Management	2,320	2,324	-	2	-	-	1	1
Coronary & Peripheral	1,182	1,070	10	12	1	9	1	10
Structural Heart	604	517	17	(4)	(1)	18	1	19
Endovascular	297	262	13	(6)	(3)	16	1	17
CardioVascular	2,083	1,849	13	2	-	13	1	14
Physio-Control	177	195	(9)		-	(9)	1	(8)
Cardiac & Vascular Group	4,580	4,368	5	4	-	5	1	6
Core Spinal	786	761	3	11	1	2	1	3
Biologics	75	59	27	4	7	20	1	21
Spinal	861	820	5	15	2	3	1	4
Neuromodulation	484	474	2	(6)	(1)	3	1	4
Diabetes	484	427	13	(7)	(2)	15	1	16
Surgical Technologies	404	362	12	6	2	10	1	11
Restorative Therapies Group	2,233	2,083	7	8	-	7	1	8
Total	\$	\$ 6,451	6 %	\$12_	1 %	5 %	1 %	6 %

- (a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.
- (b) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of one less week in fiscal year 2011 compared to fiscal year 2010 on revenue growth rates. While Medtronic cannot precisely calculate the impact of last year's extra week across each of its businesses, Medtronic believes that adjusting this fiscal year's growth rates by 100 basis points better reflects the adjusted operational growth. In addition, Medtronic management uses results of operations before currency translation and the impact of the extra week in fiscal year 2010 to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.

MEDTRONIC, INC. RECONCILIATION OF EMERGING MARKETS REVENUE GROWTH TO CONSTANT CURRENCY REVENUE GROWTH (Unaudited)

	Three r		 onths ended 30, 2010	Percentage Change
Emerging markets revenue, as reported	\$	397	\$ 320	24%
Foreign currency impact		(12)	 <u>-</u>	
Emerging markets revenue, adjusted	\$	385	\$ 320 (a)	20%

(a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.

MEDTRONIC, INC. RECONCILIATION OF DEFIBRILLATION SYSTEMS REVENUE GROWTH TO CONSTANT CURRENCY REVENUE GROWTH ADJUSTED FOR A COMPETITOR'S STOP SHIPMENT IN THE PRIOR YEAR (Unaudited)

	 onths ended 29, 2011	Three m	Percentage Change	
Defibrillation systems revenue, as reported	\$ 760	\$	881	-14%
Foreign currency impact	(16)		-	
Competitor's stop shipment revenue benefit	-		(70)	
Defibrillation systems revenue, adjusted	\$ 744	\$	811 (a)	-8%

(a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation and the revenue benefit received from a competitor's stop shipment in the fourth quarter of the prior fiscal year. In addition, Medtronic management uses defibrillation systems revenue, adjusted for the impact of foreign currency translation and a competitor's stop shipment, to evaluate operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.

MEDTRONIC, INC.

RECONCILIATION OF PHYSIO-CONTROL REVENUE GROWTH TO CONSTANT CURRENCY REVENUE GROWTH ADJUSTED FOR THE RESUMPTION OF GLOBAL SHIPMENTS IN THE FOURTH QUARTER OF FISCAL YEAR 2010 (Unaudited)

	 onths ended 29, 2011	Three m	Percentage Change	
Physio-Control revenue, as reported	\$ 128	\$	134	-4%
Foreign currency impact	(2)		-	
Resumption of global shipments revenue	-		(15)	
Physio-Control revenue, adjusted	\$ 126	\$	119 (a)	6%

(a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation and the one-time benefit from pent-up demand upon resuming unrestricted global shipments in the fourth quarter of the prior fiscal year on revenue. In addition, Medtronic management uses Physio-Control, revenue adjusted for the impact of foreign currency translation and the benefit from pent-up Physio-Control demand, to evaluate operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.

MEDTRONIC, INC. RECONCILIATION OF SURGICAL TECHNOLOGIES REVENUE GROWTH TO CONSTANT CURRENCY REVENUE GROWTH ADJUSTED FOR THE DIVESTITURE OF THE OPHTHALMIC BUSINESS (Unaudited)

	 onths ended 29, 2011	Three m	Percentage Change	
Surgical Technologies revenue, as reported	\$ 298	\$	273	9%
Foreign currency impact	(6)		-	
Ophthalmic business revenue	-		(5)	
Surgical Technologies revenue, adjusted	\$ 292	\$	268 (a)	9%

(a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation and the divestiture of the Ophthalmic business on revenue. In addition, Medtronic management uses Surgical Technologies revenue adjusted for foreign currency translation and the divestiture of the Ophthalmic business to evaluate operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.

MEDTRONIC, INC. CONSOLIDATED BALANCE SHEETS (Unaudited)

Current assets Sample Sa			April 29, 2011	April 30, 2010		
Current assets: Cash and cash equivalents S 1.382 S 1.46 Cash and cash equivalents S 1.046 Cash equivalents S	(in millions, except per share data)					
Cash and cash equivalents \$ 1,382 \$ 1,46 Short-term investments 1,046 2,33 Accounts receivable, less allowances of \$97 and \$67, respectively 3,822 3,33 Inventories 1,695 1,48 Deferred tax assets, net 605 54 Prepaid expenses and other current assets 567 76 Total current assets 9,117 9,83 Property, plant, and equipment, net 2,511 2,42 Goodwill 9,537 8,3 Other intangible assets, net 2,777 2,55 Long-term investments 6,120 4,6 Other assets 3,62 2,4 Total assets \$ 30,424 \$ 28,05 LIABILITIES AND SHAREHOLDERS' EQUITY S 1,0 Current liabilities: Short-term borrowings \$ 1,723 \$ 2,55 Accounts payable 511 42 Accounts payable 511 42 Accounts payable 51 2,2 Other accrued expenses 1,534 85	<u>ASSETS</u>					
Short-term investments	Current assets:					
Accounts receivable, less allowances of \$97 and \$67, respectively	Cash and cash equivalents	\$	1,382	\$	1,400	
Inventorices			1,046		2,375	
Deferred tax assets, net					3,335	
Prepaid expenses and other current assets 567 70 Total current assets 9,117 9,83 Property, plant, and equipment, net 2,511 2,42 Goodwill 9,337 8,33 Content intangible assets, net 2,777 2,55 Long-term investments 6,120 4,63 Other assets 362 24 Total assets 5 30,424 \$ 28,05 LIABILITIES AND SHAREHOLDERS' EQUITY					1,481	
Total current assets 9,117 9,82	,				544	
Property, plant, and equipment, net	Prepaid expenses and other current assets			-	704	
Goodwill 9,537 8,35 Other intangible assets, net 2,777 2,55 Long-term investments 6,120 4,66 Other assets \$ 362 24 Total assets \$ 30,424 \$ 28,05 LIABILITIES AND SHAREHOLDERS' EQUITY Current liabilities: Short-term borrowings \$ 1,723 \$ 2,57 Accounts payable 511 42 Accounts payable 511 42 Accounts payable 511 42 Account acroused income taxes 50 22 Other accrued expenses 1,534 38 Total current liabilities 4,714 5,12 Long-term debt 8,112 6,94 Long-term accrued compensation and retirement benefits 480 51 Long-term accrued income taxes 496 55 Long-term debt accrued tax liabilities, net 220 8 Other long-term liabilities 14,456 13,46 Commitments and contingencies S	Total current assets		9,117		9,839	
Other intangible assets, net 2,777 2,55 Long-term investments 6,120 4,63 Other assets 362 24 Total assets \$ 30,424 \$ 28,05 LIABILITIES AND SHAREHOLDERS' EQUITY Current liabilities: Short-term borrowings \$ 1,723 \$ 2,57 Accounts payable 511 42 Accrued compensation 896 1,00 Accrued income taxes 50 22 Other accrued expenses 1,534 85 Total current liabilities 4,714 5,12 Long-term debt 8,112 6,94 Long-term accrued compensation and retirement benefits 480 51 Long-term accrued income taxes 496 55 Long-term deferred tax liabilities, net 220 8 Other long-term disordered tax liabilities, net 220 8 Commitments and contingencies 14,456 13,46 Commitments and contingencies Shareholders' equity: Preferred	Property, plant, and equipment, net		2,511		2,421	
Cong-term investments	Goodwill		9,537		8,391	
Other assets 362 24 Total assets \$ 30,424 \$ 28,05 LIABILITIES AND SHAREHOLDERS' EQUITY Current liabilities: Short-term borrowings \$ 1,723 \$ 2,57 Accounts payable 511 44 Accrued compensation 896 1,00 Accrued income taxes 50 22 Other accrued expenses 1,534 89 Total current liabilities 4,714 5,12 Long-term debt 8,112 6,94 Long-term accrued compensation and retirement benefits 480 55 Long-term accrued income taxes 496 55 Long-term deferred tax liabilities, net 220 8 Other long-term liabilities 14,456 13,46 Commitments and contingencies 14,456 13,46 Common stock—par value \$1,00; 2.5 million shares authorized, none outstanding - - Common stock—par value \$0,10; 1.6 billion shares authorized, 1,070,162,109 107 11 Retained earnings 16,085 14,82	Other intangible assets, net		2,777		2,559	
Total assets \$ 30,424 \$ 28,05	Long-term investments		6,120		4,632	
Current liabilities: Short-term borrowings \$ 1,723 \$ 2,55 Accounts payable 511 42 Accrued compensation 896 1,00 Accrued income taxes 50 23 Other accrued expenses 1,534 885 Total current liabilities 4,714 5,12 Long-term debt 8,112 6,94 Long-term debt 8,112 6,94 Long-term accrued income taxes 480 51 Long-term accrued income taxes 496 55 Long-term accrued income taxes 496 55 Long-term deferred tax liabilities, net 220 88 Total liabilities 434 15 Total liabilities 14,456 13,46 Commitments and contingencies Shareholders' equity: Preferred stock—par value \$1.00; 2.5 million shares authorized, none outstanding - 1 Common stock—par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 and 1,097,342,586 shares issued and outstanding, respectively 107 11 Retained earnings 16,085 14,82 Accumulated other comprehensive loss (224) (30) Total shareholders' equity 15,968 14,62	Other assets		362		248	
Short-term borrowings \$ 1,723 \$ 2,57	Total assets	\$	30,424	\$	28,090	
Short-term borrowings \$ 1,723 \$ 2,57	LIABILITIES AND SHAREHOLDERS' EQUITY					
Accounts payable 511 42 Accrued compensation 896 1,00 Accrued income taxes 50 23 Other accrued expenses 1,534 85 Total current liabilities 4,714 5,12 Long-term debt 8,112 6,94 Long-term accrued compensation and retirement benefits 480 51 Long-term accrued income taxes 496 55 Long-term deferred tax liabilities, net 220 8 Other long-term liabilities 434 15 Total liabilities 14,456 13,46 Commitments and contingencies 5 14,456 13,46 Commitments and contingencies 5 14,456 13,46 Common stock—par value \$0.10; 1.6 billion shares authorized, none outstanding - - - Common stock—par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 107 11 11 Retained earnings 16,085 14,82 Accumulated other comprehensive loss (224) (30 Total shareholders' equity 15,968 14,62	Current liabilities:					
Accrued compensation	•	\$	1,723	\$	2,575	
Accrued income taxes			511		420	
Other accrued expenses 1,534 89 Total current liabilities 4,714 5,12 Long-term debt 8,112 6,94 Long-term accrued compensation and retirement benefits 480 51 Long-term accrued income taxes 496 59 Long-term deferred tax liabilities, net 220 8 Other long-term liabilities 434 19 Total liabilities 14,456 13,46 Commitments and contingencies Commitments and contingencies 14,456 13,46 Shareholders' equity: Preferred stock—par value \$1.00; 2.5 million shares authorized, none outstanding 107 11 Common stock—par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 107 11 Retained earnings 16,085 14,82 Accumulated other comprehensive loss (224) (30 Total shareholders' equity 15,968 14,62					1,001	
Total current liabilities 4,714 5,12 Long-term debt 8,112 6,94 Long-term accrued compensation and retirement benefits 480 51 Long-term accrued income taxes 496 55 Long-term deferred tax liabilities, net 220 8 Other long-term liabilities 434 15 Total liabilities 14,456 13,46 Commitments and contingencies Shareholders' equity: Preferred stock— par value \$1.00; 2.5 million shares authorized, none outstanding - Common stock— par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 and 1,097,342,586 shares issued and outstanding, respectively 107 11 Retained earnings 16,085 14,82 Accumulated other comprehensive loss (224) (30 Total shareholders' equity 15,968 14,62					235	
Long-term debt Long-term accrued compensation and retirement benefits 480 51 Long-term accrued income taxes 496 55 Long-term deferred tax liabilities, net 220 88 Other long-term liabilities 434 15 Total liabilities 14,456 13,46 Commitments and contingencies Shareholders' equity: Preferred stock— par value \$1.00; 2.5 million shares authorized, none outstanding Common stock— par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 and 1,097,342,586 shares issued and outstanding, respectively 107 Retained earnings 16,085 14,82 Accumulated other comprehensive loss (224) (30 Total shareholders' equity	Other accrued expenses		1,534		890	
Long-term accrued compensation and retirement benefits48051Long-term accrued income taxes49659Long-term deferred tax liabilities, net2208Other long-term liabilities43419Total liabilities14,45613,46Commitments and contingenciesShareholders' equity:Preferred stock— par value \$1.00; 2.5 million shares authorized, none outstanding-Common stock— par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 and 1,097,342,586 shares issued and outstanding, respectively10711Retained earnings16,08514,82Accumulated other comprehensive loss(224)(30Total shareholders' equity15,96814,62	Total current liabilities		4,714		5,121	
Long-term accrued income taxes 496 59 Long-term deferred tax liabilities, net 220 89 Other long-term liabilities 434 119 Total liabilities 14,456 13,46 Commitments and contingencies Shareholders' equity: Preferred stock— par value \$1.00; 2.5 million shares authorized, none outstanding - Common stock— par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 and 1,097,342,586 shares issued and outstanding, respectively 107 11 Retained earnings 16,085 14,82 Accumulated other comprehensive loss (224) (30 Total shareholders' equity 15,968 14,62	Long-term debt		8,112		6,944	
Long-term deferred tax liabilities, net2208Other long-term liabilities43419Total liabilities14,45613,46Commitments and contingenciesShareholders' equity:Preferred stock— par value \$1.00; 2.5 million shares authorized, none outstanding-Common stock— par value \$0.10; 1.6 billion shares authorized, 1,070,162,109and 1,097,342,586 shares issued and outstanding, respectively10711Retained earnings16,08514,82Accumulated other comprehensive loss(224)(30Total shareholders' equity15,96814,62	Long-term accrued compensation and retirement benefits		480		516	
Other long-term liabilities 434 15 Total liabilities 14,456 13,46 Commitments and contingencies Shareholders' equity: Preferred stock— par value \$1.00; 2.5 million shares authorized, none outstanding - Common stock— par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 and 1,097,342,586 shares issued and outstanding, respectively 107 11 Retained earnings 16,085 14,82 Accumulated other comprehensive loss (224) (30 Total shareholders' equity 15,968 14,62	Long-term accrued income taxes				595	
Total liabilities 14,456 13,46 Commitments and contingencies Shareholders' equity: Preferred stock— par value \$1.00; 2.5 million shares authorized, none outstanding - Common stock— par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 and 1,097,342,586 shares issued and outstanding, respectively 107 11 Retained earnings 16,085 14,82 Accumulated other comprehensive loss (224) (30 Total shareholders' equity 15,968 14,62	-				89	
Commitments and contingencies Shareholders' equity: Preferred stock— par value \$1.00; 2.5 million shares authorized, none outstanding Common stock— par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 and 1,097,342,586 shares issued and outstanding, respectively Retained earnings Accumulated other comprehensive loss (224) (30 Total shareholders' equity	Other long-term liabilities		434		196	
Shareholders' equity: Preferred stock— par value \$1.00; 2.5 million shares authorized, none outstanding Common stock— par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 and 1,097,342,586 shares issued and outstanding, respectively Retained earnings Accumulated other comprehensive loss Total shareholders' equity 107 11 (30) 15,968 14,62	Total liabilities		14,456		13,461	
Preferred stock— par value \$1.00; 2.5 million shares authorized, none outstanding Common stock— par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 and 1,097,342,586 shares issued and outstanding, respectively Retained earnings Accumulated other comprehensive loss Total shareholders' equity 107 11 Retained earnings (224) (30 Total shareholders' equity	Commitments and contingencies					
outstanding - Common stock— par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 and 1,097,342,586 shares issued and outstanding, respectively 107 11 Retained earnings 16,085 14,82 Accumulated other comprehensive loss (224) (30 Total shareholders' equity 15,968 14,62	Shareholders' equity:					
and 1,097,342,586 shares issued and outstanding, respectively 107 11 Retained earnings 16,085 14,82 Accumulated other comprehensive loss (224) (30 Total shareholders' equity 15,968 14,62	Preferred stock— par value \$1.00; 2.5 million shares authorized, none outstanding		-		-	
Retained earnings 16,085 14,82 Accumulated other comprehensive loss (224) (30 Total shareholders' equity 15,968 14,62	Common stock— par value \$0.10; 1.6 billion shares authorized, 1,070,162,109 and 1,097,342,586 shares issued and outstanding, respectively		107		110	
Accumulated other comprehensive loss (224) (30) Total shareholders' equity 15,968 14,62			16,085		14,826	
· · · — — · · — — · · ·	-				(307)	
Total liabilities and shareholders' equity \$\\ 30,424 \\ \\ \\$ 28,09	Total shareholders' equity	<u> </u>	15,968		14,629	
	Total liabilities and shareholders' equity	\$	30,424	\$	28,090	

MEDTRONIC, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

		Fiscal Year					
a		2011		2010		2009	
(in millions)							
Operating Activities: Net earnings	Φ.	2.006	¢	2 000	¢	2.070	
	\$	3,096	\$	3,099	\$	2,070	
Adjustments to reconcile net earnings to net cash provided by operating activities: Depreciation and amortization	_	904		772		600	
Amortization of discount on senior convertible notes		804 171		772 167		699	
		44				154	
Acquisition-related items Provision for doubtful accounts		47		36		621	
Deferred income taxes		153		144			
Stock-based compensation		198		225		(171) 237	
Excess tax benefit from exercise of stock-based awards	_	190		223			
Change in operating assets and liabilities, net of effect of acquisitions:						(24)	
Accounts receivable, net	_	(2.42)		(271)		108	
Inventories		(342)		(271) 158			
Accounts payable and accrued liabilities		()		225		(212) 510	
		(37)					
Other operating assets and liabilities	_	(532)		130		(147)	
Certain litigation charges, net Certain litigation payments		245		374		714	
Certain inigation payments		(5)		(939)		(704)	
Net cash provided by operating activities		3,741		4,131		3,878	
Investing Activities:							
Acquisitions, net of cash acquired		(1,332)		(350)		(1,624)	
Purchase of intellectual property		(47)		(62)		(165)	
Additions to property, plant, and equipment		(501)		(573)		(498)	
Purchases of marketable securities		(6,249)		(7,478)		(2,960)	
Sales and maturities of marketable securities		6,443		3,791		2,845	
Other investing activities, net		(129)		(87)		(338)	
Net cash used in investing activities		(1,815)		(4,759)		(2,740)	
Financing Activities:							
Change in short-term borrowings, net		1,621		(444)		(633)	
Issuance of long-term debt		1,000		3,000		1,250	
Payments on long-term debt		(2,603)		(20)		(300)	
Dividends to shareholders		(969)		(907)		(843)	
Issuance of common stock		85		165		416	
Excess tax benefit from exercise of stock-based awards	_	-		-		24	
Repurchase of common stock		(1,140)		(1,030)		(759)	
Net cash provided by (used in) financing activities		(2,006)		764		(845)	
Effect of exchange rate changes on cash and cash equivalents		62		(7)		(82)	
Net change in cash and cash equivalents	·	(18)		129		211	
Cash and cash equivalents at beginning of period		1,400		1,271		1,060	
Cash and cash equivalents at end of period	\$	1,382	\$	1,400	\$	1,271	
Supplemental Cash Flow Information	_			,		,	
Cash paid for:							
Income taxes paid	\$	436	\$	571	\$	436	
Interest paid	Ψ	447	Ψ	386	Ψ	208	
Supplemental noncash financing activities:		7 7 /		300		200	
Reclassification of debentures from short-term to long-term debt	\$	_	\$		\$	15	
Reclassification of senior notes from long-term to short-term debt	Ψ	-	Ψ	400	Ψ	13	
Reclassification of senior convertible notes from long-term to short-term debt		-		2,200			
reconstruction of semor convertible notes from folig-term to short-term deut		-		۷,۷00		-	